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Belém, December 15<sup>h</sup>, 2023.

Dear Admission Committee,

As a former faculty member in the International Relations department at the University of the State of Pará (UEPA) and now as Adjunct Assistant Professor at UNAMA, Brazil, It is a pleasure to write a letter to recommend Gabrielle. I had the privilege of teaching her in Solutions for Controversies in 2021, where her exemplary work ethic was truly inspiring. Complemented by her intelligence and utmost dedication to the course, I can say Gabrielle will be a perfect fit for the Master in Global governance and Diplomacy at the University of Oxford.

Throughout the course, Gabrielle exhibited a high level of professionalism and interpersonal skills. She collaborated effectively with peers, displaying leadership qualities that enriched our academic environment. In one of the assignments, her team did exceptional research on the conflicts in Mali through the lens of Galtung's studies. The article was well-written and her exposure on Galtung's theories was useful to enrich the class discussion on peacebuilding.

Gabrielle has proved to be a model student. Her grades were excellent on every project and she achieved a perfect 10 out of 10 on my course. It brings me great joy to know that I played a role in influencing her toward the path of diplomacy. I strongly believe in Gabrielle's potential to represent Brazil and the Amazon region on the international stage.

Another memorable moment was Garielle's active role in the OAS simulation. As part of the organization committee, she was nominated as the Deputy Secretary on the simulated case of Colombia versus U'wa indigenous people. She did a great job assisting the different parties at the meeting. Her ability to navigate through sensitive discussions and facilitate communication contributed significantly to the success of the simulation.

In addition, her organizational skills were impressive, as she was responsible for the elaboration of the minutes. Gabrielle's dedication ensured that the records accurately captured the essence of the discussions, serving as valuable documentation for future reference. This event showcased her competence in legal and diplomatic matters.

Similarly, in the European Union simulation, she embodied the role of a skilled diplomat. As an advocate for Turkey in the case "Turkey versus EU" where the focus was on addressing the refugee crisis, she meticulously prepared herself. Gabrielle studied in-depth the refugee issue in Europe and presented solid data in her speeches. Furthermore, she managed to convey her ideas in a persuasive and confident manner.

Moreover, in addition to her compelling speeches, Gabrielle actively engaged with participants, fostering a collaborative atmosphere during the simulation. She demonstrated an

open-minded approach, considering diverse perspectives and contributing constructively to the negotiation process.

Beyond the academic scope, Gabrielle has a likable personality and an easy-going approach to life. Her creativity when considering different perspectives makes her a valuable asset when navigating complex diplomatic scenarios. Additionally, Gabrielle has a passion for fostering relationships and building strong networks. On previous assignments, she often represented her groups and the connection with her classmates was admirable.

In conclusion, it is with great enthusiasm that I recommend Gabrielle for admission to the Master in Global governance and Diplomacy. I am confident that her presence will not only contribute to the diversity of your student body but also elevate the academic discussions within your institution. Please feel free to contact me if you require any further information.

Kind regards,

Brenda Thainá Cardoso de Castro